

**Board Finance and Compliance Committee**

8:00 – 9:00 a.m.

virtual

September 26, 2025

**Minutes**

<b><u>Topic</u></b>	<b><u>Presenters</u></b>	<b><u>Purpose</u></b>
<b><i>Call to Order</i></b>	Justin Gullekson	
Justin Gullekson called the meeting to order at 8:05 a.m.		
<b><i>Financial Update</i></b>	Ben Stevens	Information
<p>Ben led a detailed review of the August financial statements, highlighting a significant revenue shortfall of \$1 million below budget, primarily due to lower inpatient and outpatient volumes. Surgical services, was \$450,000 below budget, at least in part due to the absence of one general surgery for half the month resulting in 69 fewer endoscopies and 16 fewer surgeries than planned. Therapy services missed their budget by \$100,000 for the first time in a long period, possibly due to staff vacations, while family practice revenue was 25% under budget despite higher visit numbers, attributed to a lag in coding and billing by the HIM department. The total unbilled accounts backlog is estimated at \$6-7 million, with the volume driven by increased patient visits and limited coding capacity; current coders (3) can process 60-80 codes per day, while daily patient volume averages 300-350. We are hiring an additional coder and an office specialist to help reduce the backlog.</p> <p>Cash position decreased by \$2.5 million, influenced by three payroll cycles in August and the timing of loan proceeds and disbursements related to the Transform Tomorrow project. We are awaiting Medicaid Directed Payment receipts, with the expectation of a larger payment once the program is approved and noted a \$206,000 decrease in Medicare settlement liability due to lower revenues.</p> <p>The current phase of the OR project is approximately \$100,000 over the \$49.2 million budget.</p>		
<b><i>Capital Request – Olympus Surgical Equipment</i></b>	Ben Stevens	Approval
Ben and Kathy brought forth an SBAR for Olympus Surgical Equipment, which includes three surgical and three GI towers, which would provide greater flexibility and capacity for general and orthopedic surgeries, addressing current conflicts in equipment availability. Given the poor financial performance in August and pending Medicaid Direct Payment, the committee agreed there is no immediate need to proceed with the purchase and that waiting until November to see how financials were looking at that time.		
<b><i>Adjournment</i></b>		
The meeting was adjourned at 8:45 a.m.		

Members: X = Present O = Absent

Justin Gullekson, Chair	X	Ben Stevens	X	Dave Rooney	X
Mark Jensen	O	Steve Slessor	X	Kathy Moritz	X
Dr. Thomas Marquardt	X	Andrew Bailey	X	Kelly Brickley	X

Recording: BreAnna Sovereign, Executive Assistant